

Roma 23 febbraio 2016

Agenda

- Presentazione relatore
- La compliance non basta più
- Ci vuole un Framework (possibilmente di Cybersecurity !)
- Come misurare della «capacità di dare i risultati attesi»
- Applichiamolo all'IoT
- Conclusioni e
- Q&A
- Sitografia



Presentazione relatore

Alberto Piamonte

Esperienze professionali

- IBM R & D : HW Telecomunicazioni & Sicurezza
- Olivetti Direttore Marketing Settore Pubblico
- Amdahl Corp. Direttore Soluzioni SW Europa
- Consulente GRC

Titoli / certificazioni / attestati

- Laurea Ing. Elettronica (Univ. PD)
- COBIT5 Foundation's, COBIT5 Trainer, COBIT5 Assessor



Una realtà complessa : $10^{6} \rightarrow 10^{9}$



CERTIFICHIAMO TUTTO !

Impatti su efficienza, sicurezza e privacy: la strategia di governo non può essere quella tradizionale tipo :



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La semplice Compliance non basta più



"By simply trying to keep up with individual compliance requirements, organizations become rule followers, rather than risk leaders," said John A. Wheeler, research director at Gartner.



Evoluzione, un esempio : *Nuovo Regolamento Europeo per la protezione dei Dati*

- **Direttiva (1995)** (Focus su «*cosa fare* » per essere compliant : le Misure Minime !)
 - Legislatore definisce «cosa fare» (Baseline Security)
 - II Titolare applica e fa reporting (DPS ?)
- **Regolamento** (Focus su «*cosa ottenere* : *risultato*» per essere compliant)
 - Legislatore definisce i «risultati (outcomes)»
 - Il Titolare definisce le misure di sicurezza appropriate le applica e fa reporting

Compliance



Directive

Sicurezza



Evoluzione, un esempio : *Nuovo Regolamento Europeo per la protezione dei Dati*

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Sicurezza



Regulation

Compliance



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Quasi contemporaneamente al Nuovo Regolamento EU Protezione Dati Personali : Richiesta al presidente Obama (2012) da parte di aziende USA

Vorremmo qualcosa che ci consentisse di ridurre i rischi IT :

- Non normativo
- ✓ Usato con decisione autonoma (voluntary)
- Adattabile a specifiche esigenze e priorità (no one-size fits all)
- ✓ Flessibile
- ✓ Orientato alle prestazioni
- Efficiente (costo/prestazione)
- In grado di identificare, valutare e gestire i rischi IT
- Basato sull'utilizzo o quanto meno allineato agli standards e buone pratiche già disponibili nel contesto internazionale

- EO 13636 Issued –February 12, 2013
- □ NIST Issues RFI February 26, 2013
- 1st Framework Workshop –April 03, 2013
- Nel febbraio 2014 il NIST pubblica il Cybersecurity Framework (CSF) e lo rende liberamento nibile

Framework for Improving Critical Infrastructure Cybersecurity
Version 1.0
National Institute of Standards and Technology
February 12, 2014



Cyber Security Framework NIST (CSF)

L'idea sembra buona, e sta avendo successo, cerchiamo di capire :

- Come nasce
- Come si sviluppa
- Come si applica

È applicabile in contesto IoT ?

• Se si, come ?



Misura (Lead indicators) ed azioni correttive preventive (per qualsiasi fattore abilitante)





Ciclo di vita della Sicurezza





CSF : Struttura

Category Unique Identifier Function Unique Identifier Function Category Subcategory AM Asset Management BE **Business Environment** ID GV Governance Identify RA **Risk Assessment** RM **Risk Management** AC Access Control AT Awareness and Training PR Protect DS Data Security IP Information Protection Processes and Information PT Protective Technology AE Anomalies and Events DE CM Detect Security Continuous Monitoring DP **Detection Processes** CO Communications AN Analysis RS Respond MI Mitigation IM Improvements RP **Recovery Planning** RC Recover IM Improvements CO Communications 5 20 98

NIST Framework Core







Identify

Detect

Recover

Protect

Respond

CSF : Struttura

NIST Framework Core

Function	Category Unique Identifier	Category	
	AM	Asset Management	
	BE	Business Environment	
Identify	GV	Governance	
	RA	Risk Assessment	
	RM	Risk Management	
	AC	Access Control	
	AT	Awareness and Training	
Protect	DS	Data Security	
	IP	Information Protection Processes and Information	
	PT	Protective Technology	
	AE	Anomalies and Events	
Detect	CM	Security Continuous Monitoring	
	DP	Detection Processes	
	CO	Communications	
Deenend	AN	Analysis	
nesponu	MI	Mitigation	
	IM	Improvements	
	RP	Recovery Planning	
Recover	IM	Improvements	
	CO	Communications	
	Function Identify Protect Detect Respond Recover	Function Category Unique Unique Maintifier Identifier AM BE GV RA BE GV RA RM AC AT DS IP PT Detect CM DP CO AN MI IM IM IM IM CO AN Recover IM CO CO	Function Category Unique Identifier Category Identifier Category Category Identifier AM Asset Management BE Business Environment BE GV Governance RA RISK Assessment Risk Assessment RM Risk Management RM Risk Management AC Access Control AT Awareness and Training Protect DS Data Security IP Information Protection Processes and Information PT Protective Technology AE Anomalies and Events Detect CM Security Continuous Monitoring DP Detection Processes CO Communications AN Analysis MI Mitigation IM Improvements Recover IM Improvements CO Communications

Profilo

Criticità della

sottocategoria

nel contesto in

categoria /

esame







La misura dell'efficacia

Indicatori

- Preventivi (Lead indicators)
- Progressivi
- Indipendenti dal controllo specifico in esame ed utilizzabili sia in fase di valutazione che di implementazione (GAP)
- Certificabili

.....



- CSF NIST introduce il concetto di tier (1-4) : compatibili con i primi 3 punti
- Esistono altri approcci al problema, ad esempio ISO/IEC ?



ISO 15504 (-> ISO 33000)

The requirements for process assessment defined in ISO/IEC 15504-2:2003 form a structure which:

- facilitates self-assessment;
- provides a basis for use in process improvement and capability determination;
- takes into account the context in which the assessed process is implemented;
- produces a process rating;
- addresses the ability of the process to achieve its purpose;
- is applicable across all application domains and sizes of organization; and

may provide an objective benchmark between organizations.

The minimum set of requirements defined in ISO/IEC 15504-2:2003 ensures that assessment results are objective, impartial, consistent, repeatable and representative of the assessed processes. Results of conformant process assessments may be compared when the scopes of the assessments are considered to be similar;.







Process Attribute ID	Capability Levels and Process Attributes			
	Level 0: Incomplete process			
	Level 1: Performed process			
PA 1.1	Process performance			
	Level 2: Managed process			
PA 2.1	Performance management			
PA 2.2	Work product management			
	Level 3: Established process			
PA 3.1	Process definition			
PA 3.2	Process deployment			
	Level 4: Predictable process			
PA 4.1	Process measurement			
PA 4.2	Process control			
	Level 5: Optimizing process			
PA 5.1	Process innovation			
PA 5.2	Continuous optimization			

.... Indipendentemente dal processo !







PAM Capability Indicators (Levels 2-5)



Per evidenziare l'adeguatezza («capabilities») del Processo (livelli 2-5)

Regole semplici da spiegare ed usare ed indipendenti dal Processo (e funzionano !)



Un esempio pratico

Supplier Assessments by OEMs

Capability Levels in Automotive Software Development



Dr. Jürgen Knoblach BOSCH, BISS-Net, 29.04.2004 BMW Group





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Motivation. Position of Electrics/Electronics in Car Development.



Provate a sostituire la parola Software con IoT ...



Motivation.

Increasing Complexity in Automotive Industry.

- Increasing complexity of automotive software systems.
- Relative small software experience in automotive industry.
- Defined software development processes have not yet been established until today.



performed.



.... Toyota





e l'IoT ??? : c'è bisogno di un'idea !



- Scorrendo i «possibili controlli» (più di 1000 !) elencati nelle Informative References del CSF si può tentare una «macro classificazione» tra:
 - Riferimenti a «Process assurance»
 - Riferimenti a «*Product assurance*»
- La presenza di controlli : CIS Critical Security Controls indica che si sta parlando di "Product Assurance" e che quindi in quest'area è di sicuro utile (necessario?) considerare la presenza di IoT.
- La mancanza di tali controlli indica che l'attenzione è al "Process assurance" e che quindi ISO 27001 o COBIT5 costituiscono il riferimento primario.



Wow !



Internet of Things Security Companion to the CIS Critical Security Controls (Version 6)

I controli CSC rivisti in ottica IoT



Internet Security

October 2015



ID.AM-1: Physical devices and systems within the organization are inventoried

COBIT 5



ID.AM-1: Physical devices and systems within the organization are inventoried

COBIT 5

BAI09.01	Identify and record current assets.	Maintain an up-to-date and accurate record of all IT assets required to deliver services and ensure alignment with configuration management and financial management.
BAI09.02	Manage critical assets.	Identify assets that are critical in providing service capability and take steps to maximise
		their reliability and availability to support business needs.

ISO 27001-2013

A.8.1.1 - Inventario degli asset	Futti gli asset associati alle informazioni e alle strutture di elaborazione delle informazioni devono essere chiaramente identificati; un inventario di questi asset deve essere compilato e mantenuto aggiornato.	
A.8.1.2 - Responsabilità/Titolarità degli asset	A tutti gli asset presenti nell'inventario deve essere attribuita una "responsabilità"	

CSC 1 (per IoT)

Inventory of Authorized and Unauthorized Devices

This control is especially important in the context of the IoT. Organizations must deploy technology that tracks the myriad IoT devices that will be deployed across the Enterprise.

Understanding which device types and, in some cases, which specific device instances are authorized to connect to the network is the starting point to adapting this control to the IoT.

Network scans for legacy and non--PC devices may be dangerous, putting IoT endpoints into error states; limited implementation of standard solutions possible where devices run IP stacks.

Passive line and/or RF monitoring may be required.

Proprietary communications protocols with application--specific messaging and command and control are often used in lieu of any authentication mechanism, making remote recognition of a device as "unauthorized" difficult.

This may require some combination of manual assessment, audits using sampling, and/or segregation of devices within subnets to protect legacy devices when newer or other devices can't handle scans.

Many newer IoT devices support integration into IoT management systems via Application Programming Interfaces (APIs). Leverage systems such as these to support inventory of authorized devices on the network.

Dove bisogna «specializzarsi» IoT ?

Function							Subcategory		
						ID.AM-1	Physical devices and systems within the organization are inventoried		
						ID.AM-2	DAM 2: Software platforms and applications within the organization are inventoried		
	Asset Management (ID.	.AM): Th	ne data, p	ersonne	l, devices, systems, and	ID AM-3	- Organizational communication and data flows are manned		
	facilities that enable th	ie organ	nization to	achiev	e business purposes		External contractions outcome and calls more and encoded		
	are identified and mana	aged co	nsistent v	with thei	r relative importance to	1D.AIVI-4	• External minimation systems are catalogued		
	business objectives an		Function	Category	Colorer		Resources (e.g., naroware, devices, data, and software) are prioritized based on their classification, criticality, and business value		
		Identifier		Identifier			Cybersecurity roles and responsibilities for the entire workforce and third-party stakeholders (e.g., suppliers, customers, partners) are established		
				AM	Asset Management		he organization's role in the supply chain is identified and communicated		
	Business Environment	ID	Identify	GV	Business Environment		he organization's place in critical infrastructure and its industry sector is identified and communicated		
	stakeholders, and activ		identity	RA	Risk Assessment		riorities for organizational mission, obje		
	information is used to			RM	Risk Management		ependencies and critical functions for d and interaction		
	risk management decis			AC	Access Control		estillence requirements to support delive USO Consider for Construction		
				AT	Awareness and Training		and an and a support of the support		
IDENTIFY (ID)	Governance (ID.GV): Th	PR	Protect	DS	Data Security				
	and monitor the organi			IP	Information Protection Processes and Info	rmation	A A A A A A A A A A A A A A A A A A A		
	and operational requir			PT	Protective Technology		ies obligations, are understood and managed		
	management of cybers			AE	Anomalies and Events				
		DE	Detect	CM	Security Continuous Monitoring		Asset vulnerabilities are identified and a		
	Risk Assessment (ID.RA			DP	Detection Processes		Threat and vulnerability information is COBII 👔 🖉 🖉 es		
	cybersecurity risk to o			CU	Communications		hreats, both internal and external, are ic		
	functions, image, or re	RS	Respond	M	Milayoo		Potential business impacts and likelihoods are recently a		
	individuals.			IM	Improvements		hreats, vulnerabilities, likelihoods, and impacts are used to determine risk		
				RP	Recovery Planning		lisk responses are identified and prioritized		
	Risk Management Strat	RC	Recover	IM	Improvements		the property of the property o		
				CO	Communications		misk management processes are established, managed, and agreed to yorganizational stakeholders		
	used to support operati	used to support operational risk decisions.					ID RM-3 : The organization's determination of risk tolerance is informed by its role in critical infrastructure and sector specific risk analysis		
						ID.RIVI-S	The organization's determination of this totel and else his of the organization in the structure and sector specific first analysis		
	Access Control (PR.AC): Access to assets and associated facilities is					PR.AC-1	: Identities and credentials are managed for authorized devices and users		
	limited to authorized users, processes, or devices, and to authorized				es, and to authorized	PR.AC3: Remote access is managed			
	activities and transactions.					PRAC-4. Access permissions are managed, nicorporating network segregation where appropriate			
						PRAC-3. Network integrity is protected, incorporating network segregation where appropriate			
	Awareness and Training	g (PR.AT)): The org	anizatic	on's personnel and	PR.AT-1	An users are mormed and unamed		
	partners are provided o	cybersec	curity aw	arenes s	education and are	PRAT-2: Privileged users understand roles & responsibilities			
	adequatery trained to p	nsistent	their info	rmation	i security-related duties	PR.AT-3: Ihird-party stakeholders (e.g., suppliers, customers, partners) understand roles & responsibilities			
	agreements.	insistern	t with left	ateu poi	icies, procedures, and	PR.AT-4:	Senior executives understand roles & responsibilities		
						PR.AT-5	Physical and information security personnel understand roles & responsibilities		
						PR.DS-1:	Data-at-rest is protected		
						PR.DS-2	Data-in-transit is protected		
	Data Security (PR.DS): In	nformat	tion and r	ecords	data) are managed	PR.DS-3	Assets are formally managed throughout removal, transfers, and disposition		
	consistent with the orga	anizatio	on's risk s	trategy	to protect the	PR.DS-4	Adequate capacity to ensure availability is maintained		
	connucinuanty, integrit	.y, anu d	, vana vill	cy or mit	simation.	PR.DS-5	Protections against data leaks are implemented		
						PR.DS-6	Integrity checking mechanisms are used to verify software, firmware, and information integrity		
					PR.DS-7: The development and testing environment(s) are separate from the production environment				
PROTECT (PR)						PR.IP-1: A baseline configuration of information technology/industrial control systems is created and maintained			
						PR.IP-2:	A System Development Life Cycle to manage systems is implemented 20		

Controlli CSC per IoT !

_	Colonna	Colonna2	Colonna4		
CSC #	Control Name	Applicability to IoT	IoT Security Challenges and Considerations		
1	Inventory of Authorized and Unauthorized Devices	This control is especially important in the context of the IoT. Organizations must deploy technology that tracks the myriad IoT devices that will be deployed across the Enterprise. Understanding which device types and, in some cases, which specific device instances are authorized to connect to the network is the starting point to adapting this control to the IoT.	Network scans for legacy and nonPC devices may be dangerous, putting IoT endpoints in error states; limited implementation of standard solutions possible where devices run IP stacks. Passive line and/or RF monitoring may be required. Proprietary communications protocols with applicationspecific messaging and command and control are often used in lieu of any authentication mechanism, making remote recognition of a device as "unauthorized" difficult. This may require some combination of manual assessment, audits using sampling, and/or segregation of devices within subnets to protect legacy devices when newer or other devic can't handle scans.		
2	Inventory of Authorized and Unauthorized Software	Keeping control of the versions of software and firmware that drive IoT components within the enterprise will be a challenge. Identifying secure software/firmware baselines for various types of components ensures that the security team has reviewed the threats associated with a particular version of functionality.	May be able to leverage central command and control systems, which are aware of device firmware versions. Custom and restricted OSs may limit remote query capability. In genera IoT software is not patched, but loaded as a new complete flash, image, etc. Manual sampling via IoT direct maintenance port using proprietary tools may be required. In some cases, firmware must be delivered over the network to IoT devices. In these situations, use best practices for securing images, to include applying digital signatures that are evaluated by the device before loading. This requires a secured space within the device to store credentials used for signature validation.		
3	Secure Configurations for Hardware and Software on Mobile Devices, Laptops, Workstations, and Servers	IoT components typically lack the range of configuration customization that laptops and even mobile devices offer, however when there are configuration options available, security practitioners should review and decide if any particular configurations are unallowable or if a certain configuration is required to assure the security of the component on the network. Security practitioners should baseline these controls and keep documented as security best practices.	Hardening templates may be applicable for PCbased processor OSs and other standard (e.g. ARM) host OSs. IoT devices sold as "appliances" with integrated software generally comprise proprietary software components, limiting applicability of postdevelopment hardening or standard methods for securing configurations. Standard control implementations apply to the use of BYOD and ruggedized commodity devices that are integrated into an IoT mission system. Some newer IoT devices support Realtime Operating Systems (RTOSs) that allow for som amount of persistent storage. Oftentimes, this persistence comes in the form of startup scripts that can be modified to affect the configuration of the device at boot time. Ensure that these configurations are written in a secure manner. When IoT devices support access control via user or administrator accounts and passwords, default accounts and passwords should be changed and sound password update and streng		
4	Continuous Vulnerability Assessment and Remediation	Just as with other devices on a network, regularly scheduled vulnerability assessments should be conducted to determine nonsecure configurations that lead to elevated threats to the enterprise. These security holes should be remediated quickly and the processes used for remediation fed back into the best practices for secure IoT deployment kept by the organization.	Vulnerability assessments in an operational environment may be dangerous or impractical. A laboratory test environment may be appropriate for regularly scheduled assessments against new threats and new IoT software configurations. Collaborative threat laboratories (e.g., sponsored by an Information Sharing and Analysis Center, or other industry body) and IoT vendor laboratories may be the best venues for implementing this control. As with other hardware and software vulnerabilities, these should also be evaluated agains the organization's risk appetite to determine when a particular device or device class can no longer be supported on the network; or must be isolated in some fashion.		
5	Controlled Use of Administrative Privileges	Some IoT components include administrative accounts for management of the system. Ensure that when evaluating IoT components for use in the Enterprise that you investigate the controls associated with administrative accounts, to include the type of authentication supported – which will most likely be passwords and the strength of the authentication implementation. For administrator accounts, attempt to ensure that at a minimum strong passwords are used and that account access is audited. In	Many IoT devices are deployed in insecure areas (e.g., road side units (RSUs) in the transportation sector). These devices have sometimes been deployed with shared accounts that are used by technicians to manage the devices. Consider alternative methods for restricting administrative access to devices. For legacy devices without privileged access capability, a compensating control may be applied, such as additional physical security. Newly designed IoT devices and subsystems should integrate use of this control.		

Come misurarne la «IoT Governance Capability» ?



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> Abbiamo esteso il CSF NIST anche all'IoT (ci scappa un'articolo sull'ISACA Journal !)



CSF : si può usare per sistemi (complessi) che includano dispositivi IoT

Criticità della

sottocategoria

nel contesto in

categoria /

esame

NIST Framework Core

runcuon	Unique Identifier	Category	
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	CO	Communications	
Respond	AN	Analysis	
	MI	Mitigation	
	IM	Improvements	
	RP	Recovery Planning	
Recover	IM	Improvements	
	CO	Communications	
	Identify Protect Detect Respond Recover	AM BE Identify GV RA RM AT Protect IP PT AE Detect CM DP CO AN MI IM Respond RP Recover IM CO	AM Asset Management BE Business Environment GV Governance RA Risk Assessment RM Risk Assessment RM Risk Assessment RM Risk Assessment RA Risk Assessment RM Risk Assessment Protect AC AC Access Control AT Awareness and Training Protective Technology DS Detect CM Security Continuous Monitoring DP Detection Processes CO Communications AN Analysis MI Mitigation IM Improvements Recover IM Improvements CO Communications

Profilo



Likelihood Alberto Piamonte - La Governance IoT



- <u>Non pensiamo (osiamo) di usare solo il CSC per loT</u>: otterremmo al massimo dei processi di controllo di tier 1 : si ricadrebbe nella «Compliance». Usiamo il «full» CSF NIST !
- 2. Il metodo è facilmente estensibile ad esempio :
 - 1. Mobile
 - 2. Cloud
 - 3. Data Protection (Data Protection by Design)
 - 4. Contesti speciali
- 3. e



... dal sito NIST:

- Cybersecurity "Rosetta Stone" Celebrates Two Years of Success February 18, 2016
- users include critical infrastructure giants Bank of America, U.S. Bank, and Pacific Gas & Electric, as well as Intel, Apple, AIG, QVC, Walgreen's and Kaiser Permanente. Universities and other organizations also rely on its guidance. In addition to private organizations in other countries, other governments, *such as Italy*, are using it as the foundation for their national cybersecurity guidelines.
- <u>ISACA</u>, a global nonprofit association of information system professionals, <u>participated in the framework process and now offers</u> <u>a course and related professional certification.</u>
- riutilizzo dati assessment disponibili (AP)

CYBERSECURITY FRAMEWORK USAGE





Azienda X



Cyber Security 2016 Planned Maturity

Sitografia

<u>http://www.nist.gov/cyberframework</u> <u>https://www.sans.org/critical-security-controls</u> <u>http://www.isaca.org/Knowledge-Center/cobit/Pages/COBIT-Assessment-Programme-FAQs.aspx</u> <u>http://www.iso.org/iso/home/store/catalogue_tc/catalogue_detail.htm?csnumber=37458</u> <u>http://www.nist.gov/itl/acd/cybersecurity-rosetta-stone-celebrates-two-years-of-success.cfm</u>



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